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Comparative Social Policy Analysis and Active Labour Market Policy: Putting Quality before Quantity

Jochen Clasen, Daniel Clegg, Alexander Goerne


Abstract
In the past decade active labour market policy (ALMP) has become a major topic in comparative social policy analysis, with scholars exploiting cross-national variation to seek to identify the determinants of policy development in this central area of the ‘new welfare state’. In this paper we argue that better integration of this policy field into social policy scholarship however requires rather more critical engagement with some considerable methodological, conceptual and theoretical challenges in analysing these policies comparatively. Most fundamentally, rather more reflection is needed on what the substantially relevant dimensions of variation in ALMP from a social policy perspective actually are, as well as enhanced efforts to ensure that it is those that are being analysed and compared.

Keywords: comparative social policy; cross-national comparison; active labour market policy; activation

Introduction
Within mainstream social policy scholarship and debate employment and labour market policy has long been a neglected area. With the growing emphasis in recent decades on combating unemployment and raising employment rates, and with the prevalence of the notions such as ‘activation’ and the ‘active welfare state’ in national and international policy discourses, Active Labour Market Policy (ALMP) has however become an increasingly frequent object of social policy enquiry. Much of the most recent work on ALMP has used available quantitative data to compare policy trends cross-nationally with the aim of identifying the socio-economic and political
determinants variation in ALMP, placing research on ALMP at the forefront of theoretical exploration of the so-called ‘new welfare state’ (Bonoli and Natali 2012).

While the extension of social policy research to this policy field is to be welcomed, we believe that it has to date largely occurred without sufficient attention being paid to the problems and challenges of analysing ALMP cross-nationally. The aim of this paper is to elaborate on these challenges in some detail. Though we do not claim that all of the issues we discuss below have gone wholly unacknowledged in the research literature, we think that it is important to take stock of the range of challenges to meaningful comparison in this area. We argue that cumulatively they highlight fundamental problems with the integration to date of ALMP in comparative social policy research, and suggest the need for more conceptually and theoretically informed qualitative groundwork as a prerequisite for advancing quantitative analyses in the field. Comparative research on ALMP, we argue, needs more of the intense dialogue between policy specialists and those interested in the determinants of policy variation that has enabled intellectual progress in mainstream welfare state research.

We begin with a very brief review of ALMP and how it has featured in social scientific research generally and recent social policy scholarship in particular (section 1). The subsequent sections discuss problems of data reliability (section 2) and issues of validity (section 3). Both show that available data on which almost all cross-national analyses conventionally build have serious limitations for capturing empirical developments that researchers want to measure and explain. We then turn to more conceptual and theoretical issues (section 4). We argue that much theoretically guided research has been guilty both of conceptual under-specification of the ‘dependent variable’ of ALMP comparisons and of departing somewhat uncritically from the assumption that explanations for the development and variation of ALMP should be sought amongst the standard economic, social and political variables mobilized in existing analyses of social rights and social spending. In the concluding part of the paper (section 5) we draw out the implications of our discussion for future comparative work in this important field of social policy activity.

1. The Growing Interest in ALMP in Comparative Social Policy
The term ALMP covers a range of public programmes aimed at increasing employment, enabling people to move into jobs and achieving a better match between labour supply and demand. The OECD labour market policy database (see Martin, 2014: 5-6) records as ALMP expenditure on measures targeted on specific groups of individuals at risk in the labour market that fall into one of six broad intervention categories: public employment services (PES) and administration, training, employment incentives, supported and sheltered employment, direct job creation and start-up incentives. These are contrasted with expenditure on ‘passive’ labour market policies of out-of-work income maintenance and support. ALMPs thus defined are themselves far from new, and in some countries – most famously Sweden – have long been a core part of the ‘social model’. However, ALMP was until recently rarely an object of mainstream social policy scholarship. The few cross-national comparative studies of ALMP, whether quantitative (Janoski, 1990; Boix, 1998) or qualitative (Weir and Skocpol, 1985; Therborn, 1986; Schmid et al. 1992), were generally framed by broader interests in macro-economic policy and combating unemployment, and stood at one remove from debates in social policy.

This changed with the ‘activation turn’ of the 1990s (Nelson, 2013), which saw governments in developed countries increasingly exhorted to complement their so-called ‘passive’ labour market policies like unemployment benefits and social assistance with supposedly more ‘active’ programmes. This more explicit association of ALMP instruments with the reform agenda around core pillars of the welfare state as conventionally conceived sparked a growing interest in ALMP among social policy scholars and led to a proliferation of comparative studies. Some of this work has been normative, pointing to links between enhanced benefit conditionality and ALMP as indicators of general developments towards ‘workfare’ (e.g. Lødemel and Trickey, 2001; Lødemel and Moreira, 2014). Other studies aimed to identify particular national styles of activation (e.g. Barbier, 2001), or sought to understand variation in the timing and pace of reforms across countries (e.g. Clasen and Clegg, 2006; Daguerre, 2007; Weishaupt, 2011). A common concern of this social policy oriented research into ALMP and activation has been the mapping of policy differences, as well as in the ways in which policy features have been modified over time. Although some studies developed explanatory accounts, the objective of arriving at a better understanding of ALMP variation appeared to be as, if not more, relevant to this
mainly qualitative scholarship than the testing of alternative explanations for cross-national difference.

From around 2005 a new wave of comparative research has however emerged which is primarily based on quantitative data analyses and centrally concerned with identifying the determinants of cross-national variations in ALMP, invariably expressed in expenditure terms. In this literature public spending on ALMP is thus the sole object of empirical analysis, though it is seen as a proxy for a rather diverse range of underlying phenomena, including a renewed emphasis on ‘employment promotion’, a trend towards ‘workfare’ or an expression of ‘activation’. The analysis of change in ALMP across time and space serves as evidence to support competing theoretical arguments related to the changing role of partisanship in general and of social democracy specifically (for example Rueda 2005, 2006; Huo et al. 2008; Vis, 2011), the effects of trade union strength (Tepe and Vanhuysse, 2013), the role of the European Union in domestic policy (Armingeon 2007; van Vliet and Koster, 2011), and the implications for cross-national policy variation of domestic and international, or institutional and economic, factors (for example Gaston and Rajaguru, 2008; Swank, 2011).

Invariably this body of research has made use of OECD expenditure data, with analyses typically starting in 1985 and restricted to 15 or 16 countries for reasons of data availability. It might be expected that the use of the same data source, similarities in country selection and a common period of investigation should have generated some robust and increasingly consensual findings. Instead, the conformity in research interest and data application has to date created more rather than less ambiguity about, for example, the role of partisanship. In part this lack of intellectual progress may reflect differences in the specification of independent and control variables, or the failure to disaggregate ALMP spending and focus on different types of programmes (Vlandas, 2013; Bonoli, 2013). However, as we suggest below, arguably a more relevant reason for the failure to arrive at a more common understanding of variation across countries and over time lies in the rather scant attention paid to the particular nature and theoretical substance of ALMP in most of this recent research. Before addressing these issues, however, we will first draw attention to some more strictly
methodological challenges that arise in the use of expenditure data for comparative research on ALMP.

2. Reliability Issues
All of the quantitative analyses mentioned above rely on the OECD, which offers publicly available data sets containing information on aggregate ALMP expenditure across countries and over time. As discussed further below (see section 4), the acknowledgement that ALMP is a rather broad category has also seen some more recent quantitative studies (for example Bonoli 2010, 2011; Nelson, 2013; Vlandas, 2013) exploit the disaggregation of this expenditure data by programme type, allowing separate analyses of spending on training, job placement, job creation, and so on. However, the reliance on OECD data - whether aggregated or disaggregated – means that these studies are capturing much but not all expenditure on ALMP cross-nationally. The main reason for this is the tradition of responsibility for ALMP being substantially decentralised in many developed countries, allied to the fact that the requirement in principle for national statistical agencies to report on both national and sub-national provision is in fact not followed through in practice, and many sub-national expenditures therefore go under-reported in comparative data. An additional factor that is gaining in importance relates to the implications of the marketization of ALMP delivery systems for the availability of sufficiently detailed information on the types of services that are being provided in some countries. Each issue can be briefly illustrated in turn.

Local and regional authorities often play a major role in the funding and delivery of ALMP programmes. Particularly in countries where the provision of social assistance benefits and services is the responsibility of municipalities, significant parts of ALMP provision is the result of autonomous decisions by local government and highly independent from central government directives. Sweden offers one good example, as does Germany before the labour market and social security reforms of 2005. While in these cases social assistance claimants are (or were) in principle entitled to access some ALMP provision from the offices of the national public employment service (PES), in practice co-ordination and co-operation deficits between different government levels resulted in these claimants facing serious barriers to accessing support. In this context, the municipalities stepped in to fund, design and provide their
own employment services reserved for recipients of municipally funded benefits (see Angelin et al., 2013; Kaps, 2012).

Even in countries where benefit provision is wholly centralized, sub-national governments sometimes chose to complement existing provision from the central PES with their own provision, due to the perceived inadequacy of national policies in the context of dynamics of political competition across different levels of governance. The current situation in the UK is illustrative of this. In Scotland in 2012, expenditure on so-called employability provision delivered by local authorities (around £70 million), financed mainly by the Scottish government and the European Social Fund, considerably surpassed the expenditure in Scotland from the UK government’s flagship ALMP measure, the Work Programme (around £55 million) (Goerne and Clegg, 2013). However, the most recently available qualitative report on UK ALMP statistics makes clear that no Scottish sub-national provision is recorded in the overall UK data provided to Eurostat and the OECD (Eurostat, 2011).

The frequent omission of local ALMP spending from comparative datasets inevitably leads to a serious distortion of any kind of comparative analysis based on these sources. This is obvious for cross-sectional comparisons across countries with highly variable roles for local authorities in providing ALMP. However, the problem is equally relevant when making comparisons over time, as apparent trends in expenditure may simply be artefacts of shifts in central/local governance responsibility for ALMP. For example, far reaching social security reforms in Germany in 2005 shifted the responsibility for providing employment services for social assistance claimants from the municipalities to institutions with involvement of central level PES (Clasen and Goerne, 2011). As a result, services to social assistance claimants are today recorded in the national (and, by extension, comparative) ALMP data, which was not the case before 2005. As such, the mid-decade decline in ALMP expenditure which the OECD recorded for Germany probably considerably understates the actual fall in expenditure in this policy area at this time.

The traditional limitations of the OECD data are furthermore being exacerbated by the growing delivery role of private agencies in the context of the development of ‘quasi markets’ for publicly funded employment programmes (Sol and Westerveld, 2005;
van Berkel et al. 2011). Though this trend has gone further in some places than others, most developed capitalist countries have at least experimented in recent years with the contracting-out of ALMP delivery to private providers, ostensibly to try and encourage service innovation and leverage effectiveness and efficiency gains. Thoroughgoing privatization however further compromises the quality of national administrative, and by extension comparative, data on this policy field. An extreme illustration is the case of so-called ‘black box’ contracting, the use of which is most clearly seen in the current UK Work Programme (Finn, 2012). Black box contracts are essentially non-prescriptive as regards to the specific types of service provision, with providers paid largely for achieving certain outcomes rather than for delivering a specific set of services. In other words, the principal (normally the PES) explicitly refrains from specifying the service content to be delivered by the agent (a private company), and the latter cannot be obliged to reveal this information ex post, not least for reasons of commercial confidentiality. The move towards performance based rewards and away from remuneration based on service fees therefore makes accounting for the specific content of ALMP interventions much more difficult. Just as comparative analyses of ALMP are beginning to focus on expenditure patterns disaggregated by type of instrument or intervention, in many countries this information is as a result becoming much more problematic for national statistical services to obtain or record in any reliable way.

The general point illustrated by the foregoing discussion is that while the highly codified and centrally regulated nature of traditional welfare state programmes, such as pensions, sick pay or unemployment benefits, ensures that national expenditure data on them is fairly encompassing and offers a relatively high degree of reliability across developed countries, the same cannot be said with any degree of certainty for the comparative datasets based on national administrative sources that are used in most comparative analyses of ALMP.

3. Validity Issues
Even if comparative datasets recorded ALMP expenditures in different countries in a comprehensive and consistent way and at a sufficient level of programmatic detail, there would arguably remain considerable limits to their ability to measure what researchers believe them to be measuring, namely the intensity of work-focused
support for the unemployed across countries and over time, whether this is called ‘employment promotion’, ‘activation’ or something else. Differently put, alongside issues with the reliability of comparative data on ALMP there are also serious problems with their validity. This can be illustrated here with respect to two rather different issues, namely the particularly acute inferential problems related to attempts to control for varying levels of demand for ALMP cross-nationally, on the one hand, and the questionable extent to which ALMP data genuinely measures work-focused support for the unemployed, on the other.

As almost all studies of ALMP acknowledge, expenditure dynamics are not only the result of policy settings, but also depend on factors such as economic development in general and unemployment trends in particular. Comparative analyses have therefore sought to take account of both, whether through their inclusion as control variables or by calculating the ratio of ALMP expenditure (relative to GDP) per percentage point of unemployment. Accordingly, several studies use the ratio of spending on both as an (additional) indicator of ‘ALMP effort’ and change (for example Huo et al., 2008; Bonoli 2010, 2013), and some (Vis, 2007) as a key indicator for the assessment of change within and across welfare state types.

Of course, controlling for varying levels of demand or ‘problem pressure’ in this way is an established practice in comparative analyses of expenditure on traditional social policy programmes, which seek to strip out the effect of differing shares of elderly people in the population on retirement expenditures or of varying rates of unemployment on unemployment benefit spending. Unemployment rates, which as mentioned are used to capture demand in most analyses of ALMP expenditure, are however notoriously problematic in comparative analysis as they are expressed as a ratio of the labour force (all the people subject to the risk of unemployment). Rates of labour force participation vary considerably cross-nationally, particularly at the extremes of the age distribution and amongst women. They are also affected by the very different ways that labour markets and social policy programmes in developed countries are structured, particularly with respect to the extent of part-time employment and the administrative categorization of non-employment (Erlinghagen and Knuth, 2010; Sengenberger, 2011). Sharp declines in unemployment resulting for example from the expansion of early retirement or growing part-time work can thus
generate a largely artificial image of increasing ALMP ‘effort’ (as well as of the effectiveness of ALMPs), which is arguably precisely what was seen in Denmark and the Netherlands in the 1990s (van Oorschot and Abrahamson, 2003).

While the above problem of controlling for demand in a valid way is common to analyses of both ALMP expenditure and unemployment benefit expenditure, the analyses of ALMP faces an additional inferential difficulty that analyses of unemployment benefits or other cash transfer schemes do not. While the latter typically do not change their beneficiaries’ situation and administrative status, in many countries ALMP measures very deliberately do precisely that, as participants are no longer counted as unemployed (for a discussion, see Sengenberger, 2012: 84-85). Increased expenditure on certain categories of ALMP – such as training or direct job creation measures – will under these circumstances tend to itself reduce open unemployment as beneficiaries move to alternative labour market statuses (respectively inactive or employed in these two examples), albeit without necessarily finding regular employment. With reference to the Danish case once more, it is well known that the expansion of participation in ALMP was one of the major drivers behind declines in (open) unemployment in the 1990s (Bredgaard and Jørgensen, 2000). For cross-national comparisons of ALMP, this kind of mechanism creates the obvious potential that indicators of ‘effort’ will be endogenously ratcheted upwards or downwards by increases or decreases in expenditure on measures that directly have an impact on the unemployment rate, itself typically used as the denominator in calculating ‘effort’.

This is just one reason why it is arguably quite questionable how much evidence of higher or lower ALMP ‘effort’ across countries or over time actually tells us about the extent of underlying intensity of work-focused support for the unemployed. Another is that it is unclear that ALMP data is always mainly recording work-focused support for the unemployed. Oldervoll (2014) has pointed out that the OECD data include information on numerous national programmes that are not actually designed to facilitate entry into the open labour market, but that serve as implicit or explicit alternatives to work for people who are not expected to be looking for employment. This can be shown, for example, by their very low participant inflow and outflow rates, and average individual participation periods of sometimes considerably more
than 10 years in some schemes in Sweden and Norway. Considerable shares of national ALMP spending in other countries may also focus on ‘sheltered employment’, as in the Netherlands, or be devoted to permanent wage subsidies for people with reduced work capacity, as in Denmark (ibid.). Of course, these types of programmes provide income to participants and other valuable benefits derived from being in a work activity. However, their inclusion into the ALMP portfolio suggests that (total) spending as reported by national governments, and thus included in international databases, should not necessarily be seen as a response to the problem of unemployment or as wholly (or even mainly) directed at the unemployed.iii

While ALMP might - as in this example - sometimes be regarded as an indicator that is too broad, from a different vantage point it might equally be considered as being too narrow. As ‘activation’ principles have gained ground governments in many countries have converted measures traditionally targeted narrowly at the unemployed, and which are thus counted in ALMP statistics, into general measures that benefit all those active in the labour market, which are not. For example, while between 1995 and 2005 expenditure in France on fiscal employment incentives targeted on the unemployed, as counted in OECD data, fell from 0.22 per cent of GDP to 0.12 per cent, over the same period expenditure on so-called allègements généraux - employment incentives targeted not on the basis of employment status but on the basis of salary level – were expanded massively, expenditure increasing from 0.3 per cent of GDP in 1995 to 1 per cent in 2005. Similarly, the contemporary portrayal of the UK as a low-spender on ALMP compared with other OECD countries (see, for example, Berry, 2014) is in large part due to the exclusion of expenditure on generalised wage subsidies in the form of tax credits, which in the early 2000s absorbed more than five times the expenditure devoted to the government’s flagship ALMP measure, the New Deal (Clasen, 2005: 83). The omission of such non-targeted but arguably functionally equivalent measures can lead to fairly major inferential measures in studies operationalising ‘activation’ or ‘employment promotion’ through ALMP expenditure data alone.

4. Conceptual and Theoretical Issues
This problem of ALMP expenditure being potentially either too narrow or too broad as an indicator of social policy change suggests that comparative research is
challenged not only by issues of data reliability and validity, but equally needs to pay
closer attention to the theoretical substance of spending data, and the underlying
concept of ALMP ‘effort’, for the understanding the determinants and dynamics of
state intervention. In other words, more consideration needs to be given to the
conceptual specification of the ‘dependent variable’ in comparative ALMP research.

The concept of ALMP ‘effort’ recalls that of welfare ‘effort’ which featured heavily
in the first generation of larger-N analyses of traditional welfare state programmes
(Wilensky, 1975; Cameron, 1978; Stephens, 1979; Schmidt, 1983). Esping-Andersen
(1989: 19) famously criticized this generation of scholarship for its reliance on social
expenditure data, which he noted was ‘epiphenomenal to the theoretical substance of
welfare states’. This critique has often been misunderstood as a concern about the use
of expenditure data per se (for example, Jensen, 2011), when it was rather the
underlying conceptualization – or perhaps better the absence of conceptualization - of
welfare state activity in this literature that was Esping-Andersen’s true target. His
argument was that prior to embarking on empirical analysis of welfare state
determinants it is first necessary to identify criteria or concepts that could ‘capture the
ideals or designs that historical actors sought to realize in the struggles over the
welfare state’ (Esping-Andersen, 1989: 20). Building on the insights of Polanyi and
others, Esping-Andersen advocated concepts such as ‘decommodification’ and
‘stratification’ as expressions of the outcomes of such struggles, and set about
operationalising these for comparative empirical enquiry.

The important point here is that strong parallels can be drawn between the conceptual
limitations of the early comparative welfare state scholarship and that of recent cross-
national quantitative research on ALMP. Though the use of the concept of ALMP
‘effort’ has at times been justified by the argument that this is supposedly a ‘one size
fits all’ policy area that appeals to conservatives, liberals and social democrats alike
(Armingeon, 2007: 906), or that all different ALMP programmes have some common
characteristics from the point of view of unemployed people (Huo, 2009: 103), at a
certain level of abstraction similar arguments could of course be advanced about
traditional welfare state programmes, or indeed any public policy. But just as
aggregate welfare state expenditure data masks policies of widely differing political
inspiration and distributive effect, so ALMP ‘effort’ can be made up of expenditures
on programmes that have markedly different effects on unemployed individuals and on the labour market, and presumably align in very different ways with the interests of employers and unions or the ideologies of conservatives, liberals and social democrats. While this has long been recognized in more qualitative comparative approaches to ‘activation’ or ‘workfare’ (e.g. Lødemel and Trickey, 2001; Barbier, 2001), in quantitative comparative research this aspect is often ignored. In view of this it is hardly surprising that the controversies over the determinants of ALMP effort have proved rather difficult to resolve.

Recently, however, some comparative quantitative research on ALMP has engaged with and sought to address this problem. For example, Vlandas (2013: 4) has analysed the determinants of selected sub-types of ALMP, based on the programmatic categorization in the OECD database. He argues that the determinants of ‘direct job creation’ measures can be assumed to differ from the determinants of ‘private sector employment incentives’, as the former are unambiguously in the interests of both the unemployed and employees, while the latter can be expected to place downward pressure on wages, and are thus unlikely to be popular with (employed) core social democratic voters.

While this and similar approaches (e.g. Tepe and Vanhuysse, 2013) represent a substantial advance in sophistication on studies using aggregate expenditure as a proxy for ALMP ‘effort’, there are however a number of problems which arise from basing an analysis of discrete types of labour market policy intervention on categories established for administrative, rather than scientific or theoretical, purposes. For example, the OECD category of ‘direct job creation’ includes but does not differentiate between public employment schemes introduced in periods of high unemployment to the benefit of ‘core workers’, and ‘make work’ measures that target very long-term unemployed benefit claimants who are unlikely to find regular employment even when unemployment is low. Taking the example of German job creation schemes, the relatively well paid Arbeitsbeschaffungsmaßnahmen, introduced to cushion mass unemployment in East Germany after reunification, are clearly qualitatively different from the more recent Arbeitsgelegenheiten, which offer low remuneration and are mainly designed to ‘socially integrate’ claimants considered very distant from the labour market. Though both classified as ‘direct job creation’ in
comparative data, these programmes have very distinctive aims and presumably very different political support coalitions. Somewhat similarly, the extent to which ‘job subsidy’ schemes are likely to exert downward pressure on wages is crucially determined by their design features, including their target groups and reach up the wage distribution. The statistical accounting of these measures is blind to such distinctions – all job subsidy schemes are similarly classified by Eurostat and OECD as ‘employment incentives’ - which have however been crucial to their acceptance by unions and social democratic parties in practice across Europe. In short, while disaggregating the concept of ALMP into policies which can be assumed to be determined differently seems sensible, relevant concepts as well as derived categories need to reflect theoretical considerations rather than administrative conventions, which is a point which we will revisit below (section 5).

The theoretical limitations of recent social policy scholarship on ALMP are not only confined to challenges of conceptualisation of the dependent variable, but also extend to the range of independent or explanatory variables. As mentioned above (section 1), aside from a few studies on the role of the European Union and other international organizations, the explanations for cross-nationally variable patterns of ALMP development have been sought among the ‘usual suspects’, i.e. political variables (partisanship; political institutions) and economic factors (economic openness; corporatism) which have already featured heavily in comparative research on classic welfare state programmes. The underlying but unarticulated assumption here is that ALMPs are essentially comparable to cash transfer programmes as dependent variables for comparative analysis (for a discussion, see Clasen and Clegg, 2007), and their development should therefore be explained in a broadly similar way.

However, in at least three important respects ALMPs are actually quite unlike cash transfers. First, while cash transfers are – almost by definition – entitlement programmes, most ALMPs are a form of discretionary spending, and the politics of discretionary spending and entitlement programmes are known to differ in significant ways (e.g. see Breunig and Busemeyer, 2012). Governments do not normally need to embark of the arduous process of changing legislation to modify their ALMP ‘effort’, but can instead make ongoing adjustments through regular budgetary procedures. An implication of this is that the possibility frontier for ALMP expenditure will be shaped
by cross-national variations in systems of public expenditure planning and control that are of limited explanatory relevance with respect to social rights. As a major pioneering qualitative comparative analysis of the determinants of ALMP underlined, a significant role in explaining cross-national variation in this policy field is played by different financing systems (Schmid et al. 1992), an institutional variable which is not usually foregrounded in comparative analyses of social transfer programmes.

Second, ALMP is a policy that does not have the same unambiguous impact as classical welfare state programmes. When proposing modifications to the legal rules governing entitlement programmes, social and political actors can be relatively certain of the impact that the changes they advocate will have on the incomes of all concerned populations.iii At both the individual and aggregate levels, the effect of increased expenditure on one or other type of ALMP is by contrast far more difficult to predict, as the ample evaluation literature on this subject has shown (for a review, see Card et al, 2010). While participating in a training programme may positively improve the employment prospects of an unemployed individual, equally it could have no effect at all or even a negative one. A targeted job subsidy programme may lead to additional job creation, or might equally crowd out unsubsidized work through deadweight losses and substitution effects. At a minimum such uncertainty around the individual and aggregate effects of ALMPs makes it very difficult to unambiguously ascribe clear and stable preferences for and against them to social and political actors, as standard quantitative approaches require.iv More fundamentally, insofar as the evaluation evidence is in general relatively sober as regards the effectiveness of ALMP it may even be necessary to consider whether the traditional mechanism of actors seeking credit by advocating policies that will benefit particular constituencies really has much traction (Bonoli, 2012). As far back as the mid-1980s, when the Conservative government in the UK was spending massively on ALMP – particularly through direct job creation schemes such as the ‘Community Programme’ – while simultaneously pursuing policies that were otherwise driving up unemployment and doing battle with the unions, Richardson and Henning (1984) suggested that these policies were essentially ‘symbolic’ or ‘placebo’ measures. In other words, they were intended to signal concern about unemployment and massage open unemployment downwards for electoral reasons rather than to really offer anything of value to the unemployed themselves.
Finally, allied to its discretionary character, the multi-level and multi-actor nature of this policy field adds complexity not only to its measurement, but also to its politics. In this policy environment political authorities in many countries have invested in ALMP for reasons that have very little (directly) to do with the broad economic or political factors whose influence is explored in recent literature. For example, through so-called ‘shifting yard’ policies German local authorities for many years spent money on job creation schemes essentially to re-entity long-term unemployed people to insurance benefits, thereby transferring the burden of supporting the jobless from (locally financed) social assistance to the social insurance system (Clasen 2005: 67).

Somewhat differently, the fact that many ALMP measures are provided through nongovernmental third parties has always meant that provider interests have been an important part of the political story of expenditure dynamics in this field (Moon and Richardson 1984), and one that is likely to become more important with the recent entrance of large multinational corporations into expanding welfare-to-work markets. In these respects the politics of social services provision may offer an as, or even more, useful analogy for explanatory accounts of ALMP than the core entitlement programmes of the ‘old welfare state’.

5. Conclusions: Advancing Comparative Social Policy Analysis of ALMP
The growing integration of work on ALMP into the mainstream of comparative social policy research in recent years is a welcome development. Many developed countries allocate substantial amounts of public expenditure to ALMP programmes and these are increasingly central to contemporary debates on social provision for working-age people. The new interest in ALMP has extended the reach of social policy analysis, which traditionally tended to concentrate on other policy fields, and notably on cash transfers. In this context it is certainly crucial for social policy scholars to devote attention to mapping and explaining diverse policy patterns across countries and over time. However, as we have discussed, there are a number of methodological, conceptual and theoretical challenges that recent scholarship on ALMP has neglected or insufficiently addressed. In this concluding section we turn towards suggestions for addressing some of these.
Theoretically, firstly, it should not be assumed that comparative understanding of the ‘new welfare state’, of which ALMP is a central pillar, can rely solely on the explanatory toolkit through which we made sense of the old one. ALMP is clearly a different kind of social policy instrument (or set of instruments) from standardized social rights, one of a clutch of ‘new social programmes’ that typically implicate more levels of government and have more complex, multi-actor delivery systems than conventional cash transfers (Ferrera, 2005: 173). For this reason, as we have discussed, it is likely that consideration of rather different (or additional) political and institutional variables will be needed for adequate explanation of trends in the development of ALMP across countries and over time. The process of uncovering the causal dynamics specific to this policy field is still in its infancy, and in our view there remains a major role for further qualitative comparisons of a few carefully selected national cases, which would enable more explicit and systematic reflection on the multiple determinants of policy change in this area as a first step to generating more domain-sensitive hypotheses for comparative quantitative analysis.

While future comparative analysis of ALMP should reason less by theoretical analogy with mainstream comparative welfare state research, it could however usefully draw more inspiration from the development of this literature as regards conceptual and methodological advancement. Comparative welfare state research took a substantial stride forward when scholars on the one hand moved beyond thin conceptualizations of cross-national variation – such as welfare ‘effort’ - that were merely based on the most readily available indicators (social expenditure), and on the other invested the substantial time and resources necessary to collect the full range of institutional and expenditure data required to operationalize the theoretically relevant dimensions of social programmes more adequately across a large number of countries. In a similar way there is today a fundamental need in this field to reconsider and re-specify what the theoretically relevant dimensions of variation in ALMP are, and then to ensure as far as possible that is those we are measuring empirically.

There are signs in the recent literature that comparative quantitative scholarship on ALMP is belatedly rising to the challenge of better conceptualisation of this policy area. Both Bonoli (2010; 2013) and Nelson (2013) have recently proposed approaches that are based on a priori theoretical reflection about the most politically and
economically salient features of ALMP, rather than being derived from readily available indicators. Bonoli (2013: 23-24) for example identifies two principal dimensions of variation in ALMP designs (their pro-market orientation, on the one hand, and the extent to which they invest in human capital, on the other), allowing him to derive four main theoretical types of ALMP (‘incentive reinforcement’, ‘employment assistance’, ‘occupation’ and ‘upskilling’). However, these conceptual advances have not to date been matched by the identification, collection and analysis of theoretically relevant data. Acknowledging the limits of available datasets, Bonoli (ibid: 29) is forced to rely empirically on the standard OECD expenditure data categories, in which there is in fact not a single empirical referent for one of his four conceptual types (‘incentive reinforcement’) and where the data is at best an imperfect proxy for the three others. This clearly illustrates the urgent need for the identification and collection of comparative time-series data that tap theoretically derived dimensions for cross-national analysis of ALMP, and indeed of policies addressing ‘new social risks’ more broadly (Danforth and Stephens, 2013).

Such an initiative would of course represent a major undertaking, requiring a considerable and sustained investment of resources in developing research infrastructure that would be unlikely to bear fruit for a number of years. Even without this, however, there is arguably much that could be done to enhance the quality of cross-national ALMP comparisons through more systematic and comprehensive exploitation of data that is already publicly available. For example, alongside expenditure data the OECD and Eurostat have long published information about numbers of ALMP programme participants, and these could be used in conjunction with expenditure data to develop better – if still imperfect – proxies for ALMP ‘policy logics’, which can be argued to turn not only on how much money is spent on a measure but also on how many people benefit from it (see also De Deken and Clasen, 2013). Moreover, as Oldervoll (2014) has pointed out, comparative analysts could make better use of the more disaggregated ALMP data published annually by Eurostat (e.g. Eurostat, 2012) and particularly the associated ‘qualitative reports’ (e.g. Eurostat, 2014). The latter provide detailed information about a range of ALMP schemes at country level, including programme specific target groups, eligibility criteria, sources of funding and annual stocks, as well as inflows and outflows of participants (e.g. Eurostat, 2013). Close scrutiny of these sources could aid in the construction of more
reliable and valid comparative indicators, helping for example in identifying where sub-national expenditures are not accurately recorded and in better allocating expenditure on particular programmes to theoretically-derived categories.

The common theme linking all these recommendations is of the need for quantitative cross-national analysis of ALMP to be based on better qualitative and policy groundwork. Though quantitative comparisons have the potential to be a powerful tool for testing general theoretical arguments in social policy, they have to compare aspects of policy that are interesting, significant and reliably measured, which requires detailed knowledge of the structure and operation of these policies in different national contexts. Comparative social policy analysis has an enviable tradition of a close and fruitful dialogue between policy specialists and those with broader interests in the determinants of policy variation. In our view, intensification of such a dialogue is a prerequisite to further the integration of research on ALMP into the field of comparative social policy analysis going forward.

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References


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i While some studies control for differing levels of unemployment by dividing ALMP expenditure directly by the unemployment rate to construct a ratio of expenditure per percentage point of unemployment, others include unemployment directly as a control variable in regression. As Bonoli (2006) discusses, the choice between these strategies is not without consequence for the robustness of the resulting statistical analyses.

ii This also questions efforts of accounting for the unemployment rate in assessing ALMP comparatively.

iii The problem of non-take-up that characterizes means tested entitlement programmes of course suggests a partial qualification to this certainty.

iv Evidence of this can be seen in the assumptions about partisan politics and recruitment subsidies made by respectively Nelson (2012) and Vlandas (2013). While the former hypothesizes that centre left parties will favour recruitment subsidies the latter hypothesizes exactly the opposite, ostensibly because the author factors in widespread substitution effects. Both hypotheses receive empirical support in the respective studies.