METHOD ARTICLE

An open and transparent process to select ELIXIR Node Services as implemented by ELIXIR-UK [version 2; referees: 1 approved, 2 approved with reservations]

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Abstract

ELIXIR is the European infrastructure established specifically for the sharing and sustainability of life science data. To provide up-to-date resources and services, ELIXIR needs to undergo a continuous process of refreshing the services provided by its national Nodes. Here we present the approach taken by ELIXIR-UK to address the advice by the ELIXIR Scientific Advisory Board that Nodes need to develop “mechanisms to ensure that each Node continues to be representative of the Bioinformatics efforts within the country”. ELIXIR-UK put in place an open and transparent process to identify potential ELIXIR resources within the UK during late 2015 and early to mid-2016. Areas of strategic strength were identified and Expressions of Interest in these priority areas were requested from the UK community. Criteria were established, in discussion with the ELIXIR Hub, and prospective ELIXIR-UK resources were assessed by an independent committee set up by the Node for this purpose. Of 19 resources considered, 14 were judged to be immediately ready to be included in the UK ELIXIR Node’s portfolio. A further five were placed on the Node’s roadmap for future consideration for inclusion. ELIXIR-UK expects to repeat this process regularly to ensure its portfolio continues to reflect its community’s strengths.

This article is included in the ELIXIR Reports channel.
Introduction

ELIXIR, the European infrastructure for life science data, is made up of individual Nodes, one for each of the organisation’s constituent members (21 as of 1st March 2017: Belgium, Czech Republic, Denmark, EMBL-EBI, Estonia, Finland, France, Germany, Hungary, Ireland, Israel, Italy, Luxembourg, Netherlands, Norway, Portugal, Slovenia, Spain, Sweden, Switzerland and the UK), and a coordinating hub. The individual ELIXIR Nodes provide the services and resources that support the five pillars of ELIXIR (Compute, Tools, Data, Interoperability and Training infrastructures). ELIXIR Services can be data resources, tools, and services, such as interoperability services or training centres.

ELIXIR nodes need to be able to evolve their contributions to ELIXIR by bringing new services and resources. ELIXIR identifies two types of service: Node-funded services, which are funded nationally and are contributed to ELIXIR from a national Node; and Commissioned Services, which are funded by ELIXIR as a whole via the ELIXIR Hub. In some ELIXIR Nodes, Node-funded services receive funds through their national Nodes; in the case of the UK’s Node, ELIXIR-UK, resource funding is through direct grant funding to resources and services from the national funders. In ELIXIR terms, these are still labelled as “Node-funded”. The process described in the present article was set up to identify Node-funded services and resources for ELIXIR-UK. In this context it should be noted that the services a Node can contribute to ELIXIR may fall under any one of ELIXIR’s five platforms: tools, data, compute, interoperability and training. ELIXIR-UK took a strategic decision to exclude potential compute resources from this process, at least initially, pending national commitment to contribute compute resources to international programmes. ELIXIR sets high standards for the services it provides. Consequently, nodes need to take full account of these requirements when selecting and proposing their services, which are ultimately judged for suitability by the ELIXIR Scientific Advisory Group (SAB) and Board of ELIXIR (see the online ELIXIR Handbook for more detail).

ELIXIR-UK was established in September 2013, and as its first contribution to ELIXIR took on a thematic focus, namely of coordinating training activity. More recently, it has sought to expand its remit. To address the SAB’s recommendation that Nodes put in place “mechanisms to ensure that each Node continues to be representative of the Bioinformatics efforts within the country”.

The UK’s bioinformatics landscape is diverse with strengths across the range of ELIXIR’s activities. UK bioinformatics research is primarily supported either by grant funding to research groups based in Universities or to longer-term, rolling funding to groups in research institutes. Although there are some dedicated funding sources for bioinformatics resources (notably the BBSRC’s Bioinformatics and Biological Resources Fund and the Wellcome Trust’s Biomedical Resources Development Grants) much development, particularly of bioinformatics tools, is carried out as part of 3-year or shorter research grants. Long-term sustainability of new resources is therefore an ongoing issue for the UK bioinformatics community, as it is in other territories. UK funders have a range of interests and a commitment to fundamental research but some areas are particularly well-supported: health and welfare-related research receives dedicated funding via the MRC and from the Wellcome Trust, and BBSRC focuses significant resource into research relating to food security (primarily agricultural animals and plants). The UK has particular and long-standing strengths in genomics and structural biology. It is worth noting that the European Bioinformatics Institute (EBI), which is located in the UK, is not part of the UK Node of ELIXIR but it is a frequent partner in UK-funded research grants. Many UK resources likely to become part of the UK Node have established links with the EBI.

To reflect this diversity, and its perceived strengths, ELIXIR-UK developed a process to choose new services and resources to add to its existing portfolio that would:

- Reflect national strengths and priorities in bioinformatics
- Engage its national community; and
- Be robust, transparent and open so that its community would regard it as fair and it could continue to be applied to allow the Node to develop over time.

Process overview

As illustrated in Figure 1, the process implemented by ELIXIR-UK went through seven key phases, which are expanded on in the following sections:

1. Strategic prioritization
2. Identifying possible candidate resources
3. Establishing a Scientific Development Group to provide external advice on the suitability of candidate resources
4. Establishing assessment criteria
5. Engaging the community
6. Assessing Expressions of Interest
7. Finalising a new portfolio

Strategic prioritization

The requirement to ensure that each Node continues to be representative of the Bioinformatics efforts within the country could be seen as open ended, and thus could ultimately lead to an ill-focused collection of resources and services. To avoid this, ELIXIR-UK identified a set of priority areas within which to focus submissions to the process (in this context, and when
discussing any other decisions made by ELIXIR-UK, note that
decisions were formally made by the Node Executive Commit-
tee which consisted of the Head of Node, Deputy Head of Node,
Node Coordinator, Technical and Training Coordinators and three
rotating members; the constitution of the Node will change in 2017
and this Executive Committee will be replaced by Management
and Steering Committees which will take on final decision-making
responsibility). These were initially identified by discussions
within the Node and were refined by discussion with the Node’s
funding organisations (Biotechnology and Biological Sciences
Research Council [BBSRC], Medical Research Council [MRC]
and Natural Environment Research Council [NERC]) and with the
Scientific Development Group (SDG), which was a community
body set up by the Node that is tasked with identifying new node
resources (see below).

As a consequence of these discussions, Expressions of Interest
(EoIs) were invited in the following priority areas, identified as
being of high strategic importance within the UK:

- Human clinical and health ‘omics and related areas in health
  informatics
- Agricultural ‘omics and related data resources
- Image informatics (including atlases)
- Structural bioinformatics
- Technical infrastructure for interoperability and training
  including standards

Identifying possible candidates
ELIXIR-UK aimed to reconcile two potentially conflicting driv-
ers in developing its expansion process. Firstly, it wanted to be
as open to the UK bioinformatics community as it could. This is
an ongoing challenge because a) ELIXIR has incomplete brand
recognition within the UK community, and b) is not well-regarded
by some, being seen either as a closed club or unproductive.
Secondly, the Node wanted to ensure it received Expressions of
Interest from potential services and resources that were demonstra-
bly of high value to the international life sciences community. To
address these requirements, the Node approached the recruitment
of potential candidates in two ways. Firstly, it publicised its “Node
Expansion” process well in advance using its web site, Twitter and
word-of-mouth. Secondly, it sent targeted emails to potential candi-
date resources. These were identified using a variety of inputs:

- Brainstorming by members of the existing node
- Setting up a specific working group - on Agriculture-
  related data - for an area that was not well-represented in
  the current node
- Additional suggestions from the SDG (see next section)
  and funders

The Scientific Development Group
The key body in the Node’s expansion process was the SDG. This
was set up by the Node to evaluate EoIs to join the Node against a
set of published criteria (see below). This group was also involved
in refining those criteria and providing suggestions of resources to
be invited to provide EoIs.

The membership of this group was based on suggestions from
within the Node and from its funders. The members of the group
are listed in the acknowledgements section. The group’s compo-
sition reflected the priority areas identified for the expansion,
geographic spread, and the inclusion of at least one industry and
at least one overseas representative. The Chair was chosen for
his experience as a senior officer of a UK funding agency and...
knowledge of appropriate processes for activities of this kind. For the record we note that the group did not have an appropriate gender balance (it was 100% male). This is a defect we intend to remedy in future.

Assessment criteria
Over time ELIXIR has been evolving both its classification of resources and its criteria for selecting them. During the period of the UK Node’s expansion process these definitions and criteria continued to evolve. The assessment criteria developed by ELIXIR-UK were developed by internal discussion within the Node’s Executive and in discussion with the SDG and were also discussed informally with the leaders of Work Package 3 of the EXCELERATE programme (Jo McEntyre and Christine Durinx), as their criteria developed in parallel (the WP3 criteria were not available for consideration by the Node in detail when it was developing its criteria but the WP3 leadership confirmed to us that our criteria were similar to theirs). EXCELERATE Work Package 3 aims to identify key data resources across Europe and support the linkages between data and the scientific literature. The final set of criteria, which were provided to applicants as an openly shared Google document, were:

1. Alignment with the five ELIXIR infrastructure themes (data, tools, compute, interoperability, training)
2. Strong complementarity to the 2014-18 ELIXIR programme
3. Complementarity to ELIXIR-UK strategic themes
4. Potential for cross-Node collaborations
5. Provision of comparable impact to existing ELIXIR resources from other Nodes already accepted by the ELIXIR SAB
6. Resource contribution to wider EU infrastructures and integration
7. Ability to interoperate with other ELIXIR resources
8. Evidence of community outreach and adoption
9. Leadership in data stewardship within a community
10. Evidence of long-term sustainability

To facilitate applicants demonstrating that their resources fulfilled these criteria, an Expression of Interest template form was provided (see Supplementary file 1). EoIs were received on a confidential basis.

The criteria developed by EXCELERATE Work Package 3 have subsequently been finalised and form the basis of the ELIXIR process for selection of Core Data Resources.

Criteria for training resources were necessarily different for those for data, tools and interoperability resources. Criteria 1→4 applied as for other resources as these concern compatibility with ELIXIR’s strategy and activities. Criterion 5 could not be directly applied as other Nodes did not at that time offer training centres as resources, but the principle of comparable quality to other ELIXIR training activities was applied. Criterion 6 was relevant in that training resources needed to have an outward-looking approach and should not only provide training locally. Criterion 7 was not directly applicable but Criterion 8 was a key indicator of quality. Criterion 9 was relevant where centres showed leadership, e.g. in the ELIXIR Training Platform or in coordinating training activities more widely. Sustainability of training activities (Criterion 10) is generally different for training activities which (in the UK) do not generally receive strategic funding to provide training but rather are expected to be self-funding. A record of successful self-funding over a period of time was therefore expected.

Engaging the community
As outlined, it was important to ensure community buy-in to this process (in order to ensure that the Node was able to engage sufficient high quality resources) and at the same time it was important to be sure that community members who might be interested in participating in ELIXIR-UK were aware of what was required and the expectations that would be placed on them as ELIXIR-UK Node resources. Formal community engagement took place in two phases: a webinar, led by the Head of Node (CAG) and Node Coordinator (JMH), in February 2016 and a workshop, hosted at the Wellcome Trust building in London, in March 2016. The aim of the webinar was to introduce ELIXIR and ELIXIR-UK and the rationale behind the node expansion process. The aim of the workshop was to introduce and discuss the assessment criteria in detail, so that potential applicants could be clear as to what was required. The presentation given at the workshop is available via Slideshare.

At this stage a deadline was set for the receipt of Expressions of Interest by the Node. It is worth noting that the deadlines for the process were tight: EoIs were requested by the end of March 2016 and the assessment meeting took place at the end of April with some iterations taking place in May. We were fortunate in being able to run such a tight schedule due to a) clear and lightweight requirements for the EoIs; b) what we believe to be clear and effective communications; and c) motivated applicants and SDG members.

One result of being open to community input was that the original scope of the call – for data, tools and interoperability resources – was broadened to include also training resources. This was done because existing members of the Node who were providing training wished to be recognised on the same basis as providers of more technical types of resource. The training resources considered during the process were of two types: providers of training courses and training infrastructure.

Assessment of Expressions of Interest
EoIs were assessed by the SDG against the published set of criteria. To facilitate assessment of EoIs, three group members were allocated to each EoI (18 were submitted). The three members were asked to score EoIs from 1 to 4: 1 = ready for inclusion in ELIXIR (“infrastructure ready”); 2 = further discussion or clarification needed; 3 = not ready, but suitable enough to be placed on a roadmap for future inclusion; 4 = not suitable. The assessments for each EoI were introduced by one member of the group leading on to an open discussion. Representatives of the Node funders and the ELIXIR-UK executive observed the meeting to give advice on strategic alignment. EoIs were given a consensus final score using
the same scale as before, with a score of 2 in this case representing the need for further clarification of issues raised by the group. Resources given a 2 rating were asked for further information, which led to their final score being revised upwards or downwards in a subsequent iteration.

Four of the five strategic areas that were laid out initially received three or four Expressions of Interest. The one receiving fewer EoIs was the theme on Image Informatics, for which only one proposal was received (although we note that the Biomedical Atlas Centre was explicitly formed to address this call). Although we specified strategic priorities we also informed potential proposers that we were open to proposals outside of these priority areas. Consequently, and reflecting ELIXIR-UK’s involvement with the ELIXIR Training platform, we received enquiries as to whether we would also consider EoIs from training centres. In the spirit of supporting the widest possible engagement within ELIXIR-UK we agreed to this suggestion and received three proposals for training centres, all of which were accepted.

A point to note is that a number of the resources that were considered are not UK-only – many are joint activities that span different countries, some with their own ELIXIR Node. This was a topic of some discussion in the SDG meetings as ELIXIR-UK is intended to represent UK contributions. On the other hand, excluding international activities per se could have the effect of preventing some valuable resources from becoming part of ELIXIR. The SDG decided to include resources if they could make the case that they were primarily based in the UK or the UK contribution was significant and the resource was unlikely to be put forward by another ELIXIR Node.

Table 1 contains some comments on how each of the criteria were applied during the assessment process.

### Results of the assessment

The outcomes of the assessment are summarised in Table 2. Nine EoIs were considered to be infrastructure ready (score of 1) on the first pass of assessment, and a further five were asked for more detail on their proposal (score of 2).

An iteration of discussions with resource scientists allowed questions raised by the SDG to be considered further. Where these were answered satisfactorily, resources were moved up to infrastructure-ready status. Otherwise they were put on the roadmap or, in one case, referred to the ELIXIR SAB for

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<table>
<thead>
<tr>
<th>Criterion</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Alignment with the five ELIXIR infrastructure themes (data, tools, compute, interoperability, training)</td>
<td>These two criteria supplied a high-level test as to whether proposals described the kinds of resources that could be envisaged as contributing to ELIXIR a) as bioinformatics resources and b) as fitting within the realm of activity of ELIXIR. As an example, a training centre focussing on in biochemistry wet lab techniques would pass criterion 1 but not criterion 2.</td>
</tr>
<tr>
<td>2. Strong complementarity to the 2014-18 ELIXIR programme</td>
<td></td>
</tr>
<tr>
<td>3. Complementarity to ELIXIR-UK strategic themes</td>
<td>This more stringent test assessed whether there was clear complementarity between the data, tools, interoperability or training provided by the resource and the strategic themes identified by ELIXIR.</td>
</tr>
<tr>
<td>4. Potential for cross-Node collaborations</td>
<td>Potential resource were assessed as to whether they currently interacted with resources provided by other Nodes (noting that information on this was only sketchy when the assessment was carried out) or more broadly if they interacted with resources in other ELIXIR countries.</td>
</tr>
<tr>
<td>5. Provision of comparable impact to existing ELIXIR resources from other Nodes already accepted by the ELIXIR SAB</td>
<td>This criterion was used to gauge the level of international recognition resources had, and how important they were to their communities. High importance to a small community was considered as important as reach to a wider community. One aspect of this assessment was usage metrics. Use of metrics currently suffers from lack of consistency between resources; generally successful data resource achieved the equivalent of 10,000 unique users per annum.</td>
</tr>
<tr>
<td>6. Resource contribution to wider EU infrastructures and integration</td>
<td>The degree to which resources could claim to contribute to wider EU infrastructures was generally limited. Generally responses to this criterion represented aspirations to interact more as part of ELIXIR.</td>
</tr>
<tr>
<td>7. Ability to interoperate with other ELIXIR resources</td>
<td>This was a test of whether technical resources used or provided metadata standards or APIs that were open to external users including ELIXIR resources, or intended to move in that direction. Technical standards for ELIXIR were in their earliest stages when this assessment was carried out so a clear mapping to Interoperability Platform recommendations was not possible.</td>
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<tr>
<td>8. Evidence of community outreach and adoption</td>
<td>Two main aspects were considered under this criterion – the amount of community usage and recognition, and the outreach activities the resources provided, including training.</td>
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<tr>
<td>9. Leadership in data stewardship within a community</td>
<td>This was more relevant in some cases – when a resource was a major resource or repository for a single community – than for others where their resource provision was more cross-cutting.</td>
</tr>
<tr>
<td>10. Evidence of long-term sustainability</td>
<td>Evidence of sustainability considered was twofold – firstly the track record of past funding and current funding commitment and secondly any institutional commitment to support the resource. At least one resource’s case was weakened by lack of current funding. Shifts in institutional funding from UK funders mean that there is little opportunity for stable, long-term funding from institutes even when these are funder-branded because of (typically) 5-year funding renewals.</td>
</tr>
</tbody>
</table>
Table 2. Summary of outcome of the Scientific Development Group deliberations. The table gives numbers of proposals classified as 1 (ready for inclusion in ELIXIR (“infrastructure ready”)); 2 (further discussion or clarification needed); 3 (not ready, but suitable enough to be placed on a roadmap for future inclusion); 4 (not suitable).

<table>
<thead>
<tr>
<th>Rating</th>
<th>After panel assessment</th>
<th>After iteration</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>10</td>
<td>13</td>
</tr>
<tr>
<td>2</td>
<td>5</td>
<td>1*</td>
</tr>
<tr>
<td>3</td>
<td>4</td>
<td>5</td>
</tr>
<tr>
<td>4</td>
<td>0</td>
<td>0</td>
</tr>
</tbody>
</table>

*In this case the group were unclear whether the proposed resource could be included in the Node’s offering. This case was put forward to the ELIXIR SAB for further input who recommended it be placed in Category 1.

Further comment (in this latter case, SAB guidance subsequently resulted in it being accepted as infrastructure ready).

After ratification by the ELIXIR-UK executive and notification to the ELIXIR Hub, highly rated resources were included directly into the Node’s portfolio and were included in the Node Application presented to the ELIXIR SAB in June 2016 and the ELIXIR Board in November 2016. Others were placed on the Node’s roadmap for possible future inclusion.

The services and resources selected as ready for immediate inclusion are listed in Table 3.

Future activities and conclusions
We believe that the process outlined here was open, transparent and fair. We carried out a survey of proposers, SDG members and other members of ELIXIR-UK which strongly supported this view. It also identified two areas that we will need to pay attention to in future: the quality of feedback to proposers, especially unsuccessful ones (i.e. those which are roadmapped), and how widely the exercise is advertised to attract applicants. We note

Table 3. Resources judged to be ready for inclusion in ELIXIR at the end of the assessment process. Resources are classified by strategic themes within ELIXIR-UK.

<table>
<thead>
<tr>
<th>Name</th>
<th>Strategic theme</th>
<th>URL</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ensembl – farmed and domesticated animals</td>
<td>Agri-food data</td>
<td><a href="http://www.ensembl.org">www.ensembl.org</a></td>
</tr>
<tr>
<td>Pathogen Host Interactions Database (PHI-base)</td>
<td>Agri-food data</td>
<td><a href="http://www.phi-base.org">http://www.phi-base.org</a></td>
</tr>
<tr>
<td>IUPHAR/BPS Guide to Pharmacology</td>
<td>Human health &amp; disease data</td>
<td><a href="http://www.guidetopharmacology.org">www.guidetopharmacology.org</a></td>
</tr>
<tr>
<td>BioSharing</td>
<td>Interoperability services</td>
<td><a href="https://biosharing.org">https://biosharing.org</a></td>
</tr>
<tr>
<td>InterMine</td>
<td>Interoperability services</td>
<td><a href="http://www.intermine.org">http://www.intermine.org</a>, <a href="https://github.com/intermine/intermine">https://github.com/intermine/intermine</a></td>
</tr>
<tr>
<td>CATH-Gene3D</td>
<td>Protein structure &amp; function</td>
<td><a href="http://www.cathdb.info/">http://www.cathdb.info/</a></td>
</tr>
<tr>
<td>Phyre2</td>
<td>Protein structure &amp; function</td>
<td><a href="http://www.imperial.ac.uk/phyre2">www.imperial.ac.uk/phyre2</a></td>
</tr>
<tr>
<td>Edinburgh Genomics Advanced Training in Bioinformatics</td>
<td>Training</td>
<td><a href="https://genomics.ed.ac.uk/services/training">https://genomics.ed.ac.uk/services/training</a></td>
</tr>
<tr>
<td>TeSS (Training e-Support System)</td>
<td>Training</td>
<td><a href="https://tess.elixir-uk.org/">https://tess.elixir-uk.org/</a></td>
</tr>
</tbody>
</table>

*References for the databases/tools have been added where available.
that the “success rate” of the process was high. No resources were rejected outright and more than 70% were promoted immediately to the Node’s portfolio. This does not reflect a lax process, but is likely to have had a number of contributing factors, including:

- The fact that this was the first call of this kind meant that the Node could call on a number of outstanding, internationally-acknowledged resources. The resources placed on the roadmap were generally also well regarded, but usually in an early phase of their development. Our expectation is that most of these will be recognised as Node-funded resources in future.
- There was a clear explanation and open presentation of the high standards expected of successful resource. Therefore, it is likely that only resources that considered they had a realistic chance of success after the webinar and workshop put their names forward. Consequently, we did not receive any truly speculative proposals.

Another aspect of the process we outline here is the short time period over which it was carried out. In particular, resources were only given four weeks to submit EoIs. A number of features of the process facilitated this: clear timelines, clear guidance as to what was required, the availability of a template for EoIs that helped proposers to compile their EoIs, and lightweight requirements for completing EoIs, which were nevertheless sufficient to allow the SDG to carry out its work effectively. Engagement at a senior level by both the Node and proposers was also important. It was also important to organise meetings, especially of the SDG, sufficiently ahead of time to allow members to both assess the EoIs and attend the meetings, either in person or remotely.

We expect this process to be readily generalizable to other ELIXIR Nodes who wish to evaluate candidate resources. One limiting factor for smaller Nodes could be critical mass of potential reviewers so that it might be necessary to bring in a higher proportion of reviewers from outside the country concerned (the UK is fortunate in having a large pool of potential assessors not currently involved in ELIXIR; this could become more problematic as more UK groups participate in ELIXIR-UK. As an example, one of our SDG members in 2016 was PI of a resource that was selected for inclusion. The applicant was asked to leave the room while their resource was discussed as is normal in UK grant assessment panels but clearly minimising overlap between applicants and assessors is critical). This process also benefitted from close interactions that exist between the Node and its funders, which allowed ELIXIR-UK to have a clear picture of its funders’ priorities in setting its own strategic priorities. On the other hand Nodes might decide to address ELIXIR-wide or other sets of priorities instead of or as well as national priorities.

To maintain and continue to improve the Node’s alignment with UK research strengths, it plans to hold regular refresh exercises to introduce new resources into the Node. Plans for how this will be done are currently under development. To pursue this process we expect that we will need to develop community engagement in the specific priority areas, so that potential proposers are primed. To complement this it will be necessary to continuously evaluate the performance of the Node resources that have been selected to ensure that they continue to meet the Node’s quality guidelines.

ELIXIR-UK is in the process of establishing a new constitution under which quality assessment of the Node’s offerings to ELIXIR will be supervised by its Science and Industry Advisory Board. It is likely this body, or a subcommittee of it, will be tasked with carrying out periodic assessments of delivery by Node resources.

An important aspect for the future will be supporting roadmapped resources in achieving full Node resource status and possibly, in future, status as ELIXIR Core Data Resources. The requirements for this will be specific for different resources but two aspects we have identified are the ability to discuss potential integration into ongoing ELIXIR activities (in particular in light of funding for networking activities being limited for many resources) and improved technical capabilities, including APIs and use of ELIXIR-compliant standards to facilitate technical integration into the ELIXIR data ecosystem. We are endeavouring to establish funding streams to support developments of this kind.

Author contributions
JMH developed the process, wrote the manuscript; AG chaired the Scientific Development Group; CPP contributed to the early development of the process; CAG led engagement activities and oversaw the process.

Competing interests
No competing interests were disclosed.

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Acknowledgements
The Scientific Development Group consisted of:
Alf Game (Independent; Chair)
Mark Bailey (Centre for Ecology and Hydrology)
Win Hide (University of Sheffield)
Simon Hubbard (University of Manchester)
Nick Luscombe (UCL/Francis Crick Institute)
Sean May (University of Nottingham)
Andrew Morris (University of Edinburgh)
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Denis Shields (University College Dublin)
Will Spooner (Eagle Genomics)
Mike Sternberg (Imperial College)
David Westhead (University of Leeds)

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Supplementary Material

Supplementary file 1: Applicants expression of interest template form.

Click here to access the data.

References

Open Peer Review

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This manuscript describes the process whereby the UK node of ELIXIR identifies and prioritises services for inclusion in the node.

It is an important contribution as it is the first time a strategy for service identification and prioritization has been documented for an ELIXIR nodes, and it may be able to be generalized for use by other nodes of the ELIXIR network. It would be good if the authors could comment on the extent to which this approach is generalizable to other nodes, and on whether there are aspects that are unique to the UK node.

- The authors should clarify early on that the ‘services’ that ELIXIR nodes may offer may include any combination of software, data resources and training. This is implied, but may not be completely clear to readers unfamiliar with ELIXIR.
- The authors focus primarily on a process to include new services to the UK ELIXIR node. It would be good to add a brief section that discusses long-term evaluation of existing services in order to assess ongoing quality and relevance, and to plan for retirement of services as required.
- There are places where it is unclear who represents “the Node” eg: “These were initially identified by discussions within the Node” and “Brainstorming by members of the existing node”. It may be useful to explain who is responsible for the Node and decisions taken by “the Node”, and therefore for the strategic prioritization and evaluation.
- Could the template for EoI be made available for other nodes wishing to follow a similar process?
- It would be useful to expand briefly on what “Work Package 3 of the EXCELERATE programme,” is, so that a reader unfamiliar with ELIXIR can understand the relevance.
- The authors conclude that the process was transparent and fair. Has there been any community-feedback on the process? It would be interesting to know how well-accepted the process has been, and whether there are any suggestions for improvement.
- It would be useful to include information about the matching of the EoIs received with the strategic priorities that were identified. Were applications received in all priority areas? Are there areas that are not yet represented? How do new services that have been included relate to those that were already existing within the node, and also to services provided by other nodes (and was this a consideration in the evaluation process?)
- Is there any plan to support service proposals that were assigned to the roadmap for future inclusion?
I have read this submission. I believe that I have an appropriate level of expertise to confirm that it is of an acceptable scientific standard, however I have significant reservations, as outlined above.

**Competing Interests:** I am a member of the ELIXIR Scientific Advisory Board.

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**Author Response (Member of the F1000 Faculty) 27 Mar 2017**

**John Hancock**, ELIXIR-UK Group, Earlham Institute, UK

In response to this review we have:

- Added a section on the extent to which this approach is generalizable to other nodes, and on whether there are aspects that are unique to the UK node

- Clarified that the ‘services’ that ELIXIR nodes may offer may include any combination of software, data resources and training

- Commented briefly on the long-term evaluation of existing services in order to assess ongoing quality and relevance, and to plan for retirement of services as required. This will rely on regular assessments by our Scientific Development Group and SAB

- Clarified who is responsible for the Node and decisions taken by “the Node” - namely the Node Executive (now renamed as the Management Committee)

- Made the template for Expressions of Interest available as supplementary material

- Expanded briefly on the role and significance of Work Package 3 of the EXCELERATE programme

- Added some comment on community-feedback on the process - we carried out a survey that was supportive although it did suggest two areas for improvement in future: wider advertising and better feedback to proposers

- Included an overview of the matching of the EoIs received with the strategic priorities that were identified

- We also added a discussion of how we intend to support service proposals that were assigned to the roadmap for future inclusion

**Competing Interests:** None
Alfonso Valencia
Structural Biology and Biocomputing Programme, Spanish National Bioinformatics Institute (INB),
Spanish National Cancer Research Centre (CNIO), Madrid, Spain

The report describes the process of selection of the UK-ELIXIR xxxx to be presented to the ELIXIR SAB. The report is very informative and being the first node that describes in detail their national process, it has the potential to be very useful for nodes in other countries.

I have a number of suggestions of additional information that is mentioned in the text but not explicitly included.

Composition of the Scientific Development Group (SDG)
A figure with the time line of the process that could be integrated with the Fig. 1.

The template used for the EoIs.
The EoIs submitted by the selected resources (if possible)

I also have a few other questions that may help to clarify specific aspects.

Three training resources were finally selected but in the description of the UK-ELIXIR strategic items training is not described separately (‘Technical infrastructure for interoperability and training including standards). If possible, it may help to clarify what was understood by training in the strategic items and how it is different, or not, of the technical infrastructure.

If it would be possible to give some additional explanation to some of the ‘final set of criteria’ that may really help others. One possible way might be providing examples of answers provided by some of the applications.

It is not very clear how the ‘ELIXIR criteria for the selection of Core Data Resources’ was incorporated in the process. Given the importance of the ELIXIR guidelines for future similar processes this point could be quite relevant.

Finally, even if I realise that this might be considered outside the scope of this paper, what will be really interesting is to include a short explanation of how the selected resources fit each one of the selection criteria, at least at some level of detail.

I have read this submission. I believe that I have an appropriate level of expertise to confirm that it is of an acceptable scientific standard, however I have significant reservations, as outlined above.

Competing Interests: No competing interests were disclosed.

John Hancock, ELIXIR-UK Group, Earlham Institute, UK

In response to this review:
We note that the composition of the Scientific Development Group is listed in the
Acknowledgements

Revised Figure 1 to put it in the form of a timeline, as requested

As noted in our response to the first reviewer, we have provided the Eol template as supplementary material

We cannot make the EoIs themselves available as they were provided to us on a confidential basis.

We have included a description of how training resources were dealt with in the process. As the reviewer notes, some criteria were less applicable to training resources but others remained applicable

We have included an additional table which summarises how the criteria were interpreted and applied by the SDG during assessment of resources

Expanded a little on how the ‘ELIXIR criteria for the selection of Core Data Resources’ were incorporated in the process although this was a relatively informal process

We hope the reviewer will find these changes acceptable.

Competing Interests: None

Referee Report 30 December 2016

Christine Durinx
SIB Swiss Institute of Bioinformatics, Lausanne, Switzerland

The article is clear and well written. The figure and tables support the content.

Some suggestions, mainly to improve clarity:

Introduction

- It would be helpful to mention that the ELIXIR Services can be data resources, tools, and services.
- It is mentioned that the selection process aims to reflect national strengths and priorities in bioinformatics and engage its national community. For readers who are not familiar with the bioinformatics community in the UK, it would be helpful to include a short, general description of the local bioinformatics landscape.

Process overview

- Is “3. Setting up appropriate structures” referring to the Scientific Development Group or does it include other structures?
- Which are the Working Groups that are mentioned in Figure 1 (you mention the Agriculture-related data WG)?

**Strategic Prioritization**

- When you refer to "ELIXIR-UK", or "discussions within the Node", is this the same as "ELIXIR-UK Executive" in Figure 1 and the Executive Committee (http://www.elixir-uk.org/about-the-node)?

**Assessment criteria**

- There is a mix here between the criteria for the ELIXIR Services (brought forward by the ELIXIR Nodes through the Service Delivery Plans) and the indicators which have been developed for the ELIXIR Core Data Resources. The latter focus on databases only and therefore won't be very helpful for training (for example). It would be good to make this explicit to avoid any potential confusion.

**Results of the assessment**

- The list of assessment criteria is long and broad in scope. Is there any way of summarizing on which criteria the UK services are doing particularly well and on which criteria there can be improvement (or that were reasons for not including the services)?
- Table 2: the services that are listed, seem to be UK-only. Certain are however broader collaborations (e.g. Ensembl, TeSS). Could this be made clear?

**Future activities and conclusions**

- From the text, it seems that ELIXIR-UK is focusing on the identification of the ELIXIR UK Services. Is the UK node offering specific support (or other) to its services?

I have read this submission. I believe that I have an appropriate level of expertise to confirm that it is of an acceptable scientific standard.

**Competing Interests:** No competing interests were disclosed.

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**Author Response (Member of the F1000 Faculty) 27 Mar 2017**

**John Hancock**, ELIXIR-UK Group, Earlham Institute, UK

In response to this reviewer:
- As also requested by another reviewer we now mention that ELIXIR Services can be data resources, tools, and services
- Included a brief overview of the UK bioinformatics landscape, including its funding landscape
- Clarified the meaning of point 3: "Setting up appropriate structures"; in relation to working groups we only established the Agriscience working group in this round of the process although we might establish others in future
Clarified (as also raised by another reviewer) that internal discussions within the Node primarily involved the Node Executive

Clarified the relationship of the assessment criteria to training resources

Made a brief comment on why some resources were not accepted immediately as Node resources

Commented on how we treated resources that were international collaborations

Commented on how we propose to support Node resources in future

We hope these comments are helpful.

**Competing Interests:** None